



NYC'S ONLY OUTLET DESTINATION

Destination St. George

- ⊕ Empire Outlets
 ≡O
- The New York Observation Wheel
- Richmond County Savings Bank Ballpark Yankees
 Home of the Staten Island Yankees
- Staten Island Ferry Terminal

- Dighthouse Point
- 6 St. George Historic Theatre
- Snug Harbor Cultural Center
- 6 Empire Outlets & New York Wheel Private Water Dock
- Transportation Hub Bus/Rail



22,000,000

EST. TOTAL YEARLY VISITORS

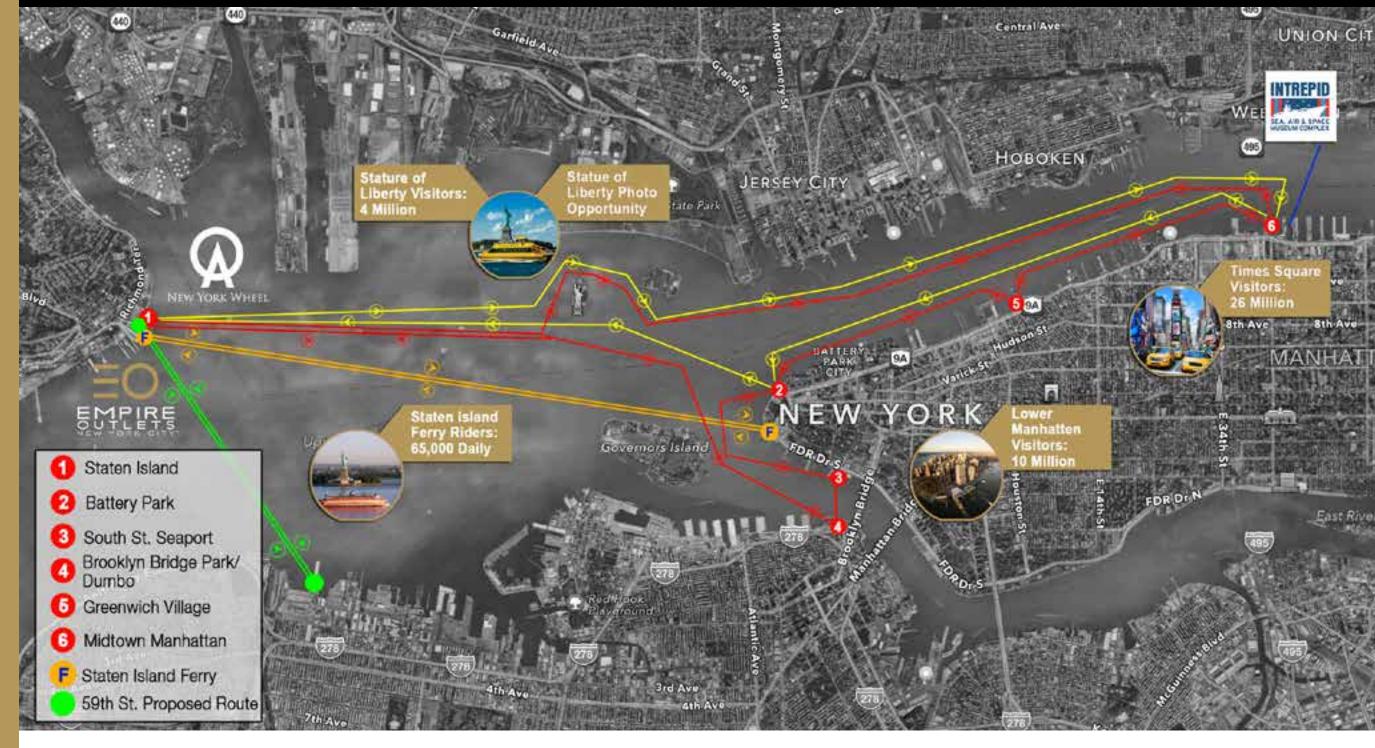


AERIAL VIEW





WATER TRANSPORTATION CONNECTIVITY





AVERAGE DISPOSABLE INCOME **AVERAGE** TRANSPORTATION STOP HOUSEHOLD INCOME 1 Staten Island \$94,288 \$68,655 2 Battery Park \$156,724 \$103,261 3 South St. Seaport \$127,647 \$84,129 4 Brooklyn Bridge Park/Dumbo \$135,757 \$93,591 5 Greenwich Village \$142,473 \$95,551

\$97,402

\$68,629

6 Midtown Manhattan

STATEN ISLAND

Total Staten Island Population: 475,207
Total Spent On Retail Goods: \$5,011,341,869
Staten Island Retail Sales Potential: \$6,219,046,866

MANHATTAN

Total Manhattan Population: 1,609,177
Total Spent On Retail Goods: \$28,658,398,783
Manhattan Retail Sales Potential: \$35,666,504,416

BROOKLYN

Total Brooklyn Population: 2,593,186

Total Spent On Retail Goods: \$19,781,122,672

Brooklyn Retail Sales Potential: \$24,138,508,601

Case Study: Twin America Boat partnership

| What is your level of interest in hopping off the City Sightseeing cruise to go on the NYW and Empire Outlets? | | |
|--|------|--|
| High | 65% | |
| Medium | 24% | |
| Low | 12% | |
| Would you purchase a 15% off discounted ticket for the NYW in | | |
| combination with the City Sightseeing cruise? | | |
| Yes | 59% | |
| No | 41% | |
| Would you consider it an increased value if City Sightseeing hop-on/hop-off boat cruise stopped in St. George? | | |
| Yes | 75% | |
| No | 25% | |
| If the cruise was extended by an additional 20-30 minutes and | | |
| included a hop-off stop in St. George would you get off the boat to visit? | | |
| Yes | 81% | |
| 163 | 0170 | |

Inclusion in hop-on/hop-off day service
5-7 drop offs per day
650K annual riders

How will we sell?

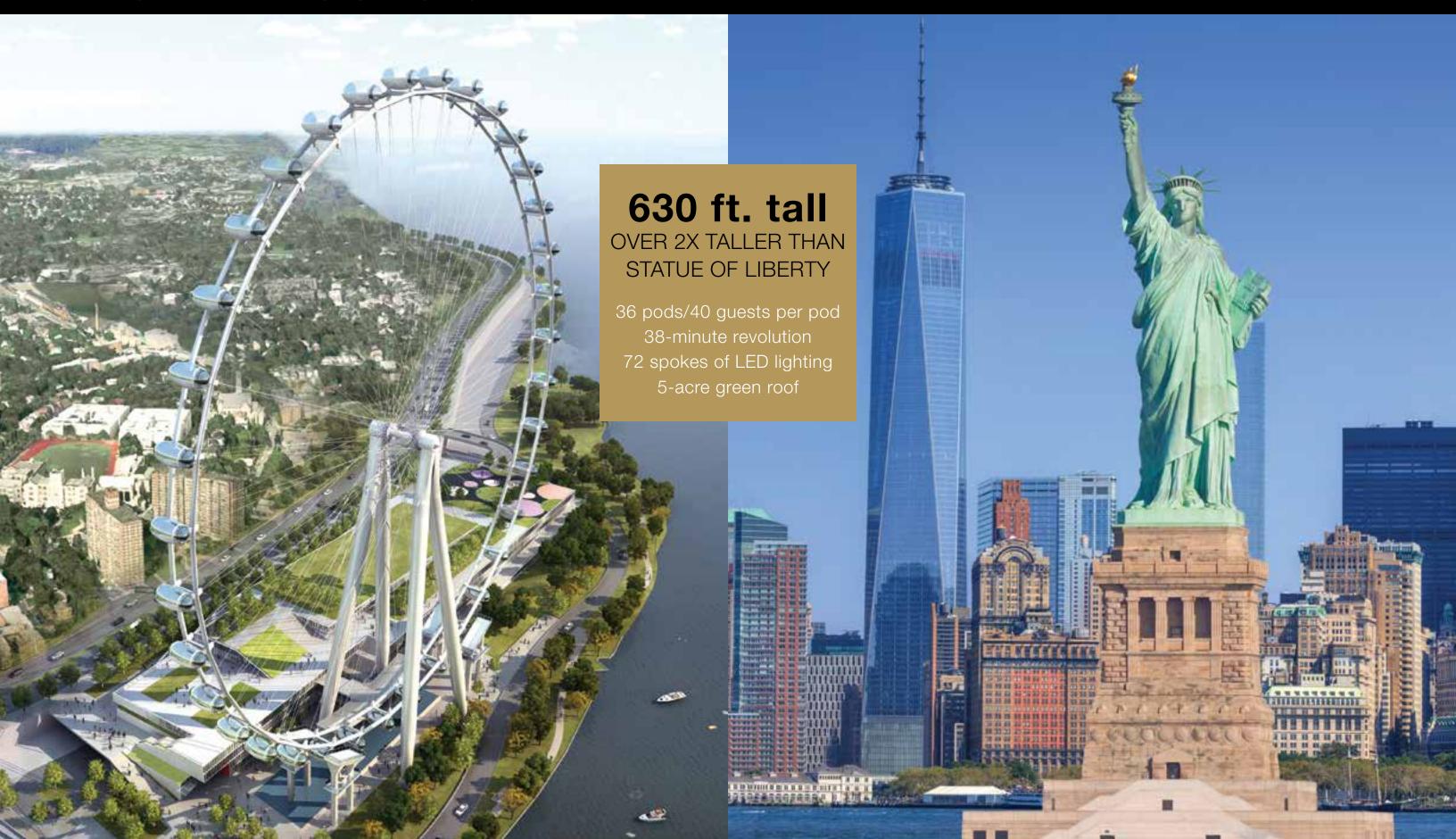
Concierge opportunities

Bus wraps

400 street team agents



NEW YORK WHEEL VS. STATUE OF LIBERTY



The NYC market excels

with a pop. base of 15.8 million within the 45-minute drive time and a pop. density of 6,700+, 2M HHs of \$100K+ and a tourism base of 56 million, NYC tops Chicago, Dallas, LA, Miami and Philadelphia

| Market* | Pop. (Million) | Pop. Density | Avg. HH Income | \$100K+ HHs | Millennials (Millions) | Tourist Base (Millions) |
|--------------|----------------|--------------|-------------------|-------------|---------------------------|----------------------------|
| NYC | 15.8 | 6,765 | \$100,125 | 2.0 | 3.5 | 56 |
| Chicago | 8.3 | 3,055 | \$90,497 | 1.0 | 1.7 | 50 |
| Dallas | 5.4 | 1,784 | \$81,922 | 0.5 | 1.2 | 23 |
| LA | 12.7 | 5,456 | \$89,191 | 1.2 | 2.9 | 46 |
| Miami | 4.9 | 3,018 | \$74,045 | 0.4 | 1.0 | 15 |
| Philadelphia | 5.4 | 1,898 | \$90,785 | 0.7 | 1.1 | 40 |

^{*}Based on trade area from primary outlet center

but is the most under-retailed per capita market of the five.

With its extremely high population density, tested retailer square footage ratios reveal that fashion retailers are missing significant opportunities to have store brand presence in the market.





Predicted Attendance vs. Competing Attractions

| | Foreign Tourists | U.S. Tourists | NYC Residents | Total | |
|---|------------------|---------------|---------------|--------|--|
| Number Surveyed | 5,048 | 3,003 | 2,000 | 10,051 | |
| % selected when asked: Which of these NYC attractions would you go to on a typical visit? | | | | | |
| Statue of Liberty | 68% | 42% | 45% | 56% | |
| The New York Wheel | 56% | 35% | 35% | 46% | |
| Empire State Building | 58% | 30% | 35% | 45% | |
| IWTC | 44% | 39% | 37% | 41% | |
| Staten Island Ferry | 43% | 26% | 21% | 34% | |
| Empire Outlets | 42% | 25% | 23% | 33% | |
| Top of the Rock | 31% | 19% | 24% | 26% | |
| Ellis Island | 26% | 20% | 21% | 23% | |





NYC Tourists Activities & Interests

| Domestic Overnight | | |
|--------------------|-----------------------------|-------------------------------|
| Rank | Activity | % of Visitor Participation |
| 1 | Shopping | 38% |
| 2 | Culinary/Dining Experiences | 38% |
| 3 | Museums/Galleries | 31% |
| 4 | Touring/Sightseeing | 29% |
| 5 | Concerts/Theater/Dance | 28% |
| 6 | Historical Sites | 23% |
| 7 | Nightlife | 21% |
| 8 | Parks National/State, etc. | 21% |
| 9 | Sports Events | 7% |
| 10 | Theme/Amusement/Waterparks | 3% |

| International | | |
|---------------|--------------------------------|-------------------------------|
| Rank | Activity | % of Visitor Participation |
| 1 | Shopping | 90% |
| 2 | Touring/Sightseeing | 86% |
| 3 | Museums/Galleries | 54% |
| 4 | National Parks & Monuments | 50% |
| 5 | Fine Dining | 40% |
| 6 | Historical Sites | 39% |
| 7 | Concerts/Theater/Dance | 32% |
| 8 | Guided Tours | 31% |
| 9 | Cultural/Ethnic Heritage Sites | 24% |
| 10 | Nightlife/Dancing | 20% |
| 11 | Sports Events | 18% |

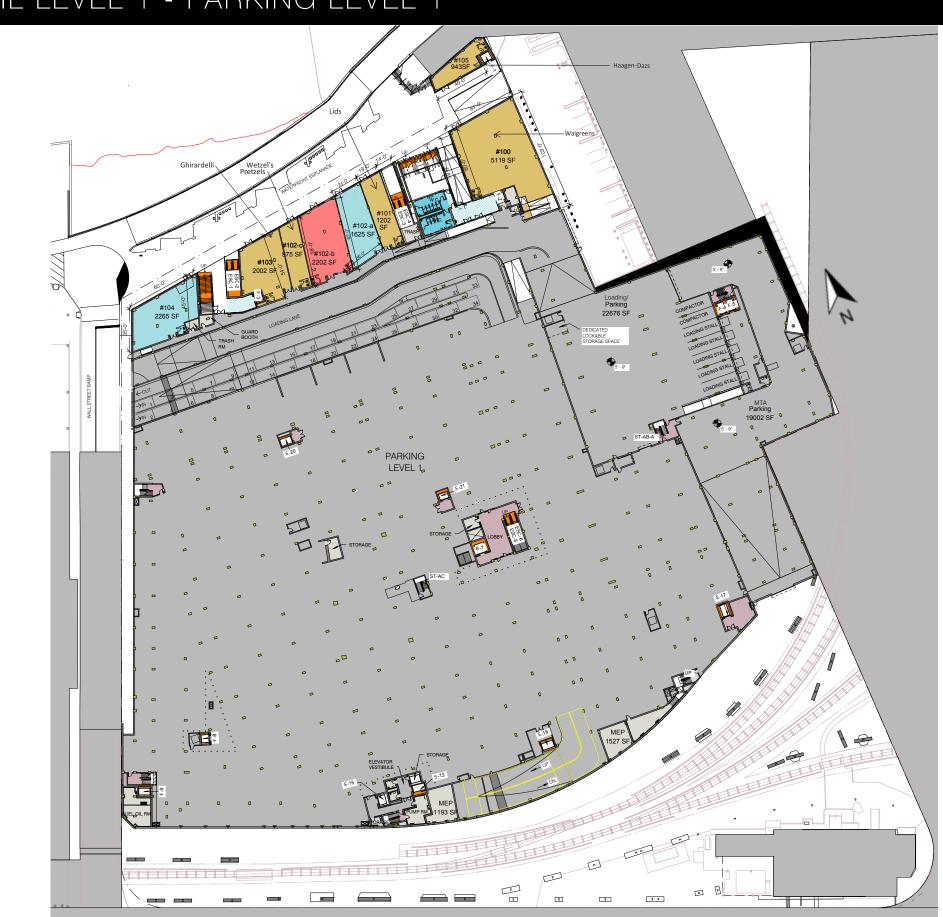
Shopping ranks #1 among domestic & international tourists.







Lease Plan





Leased Retail



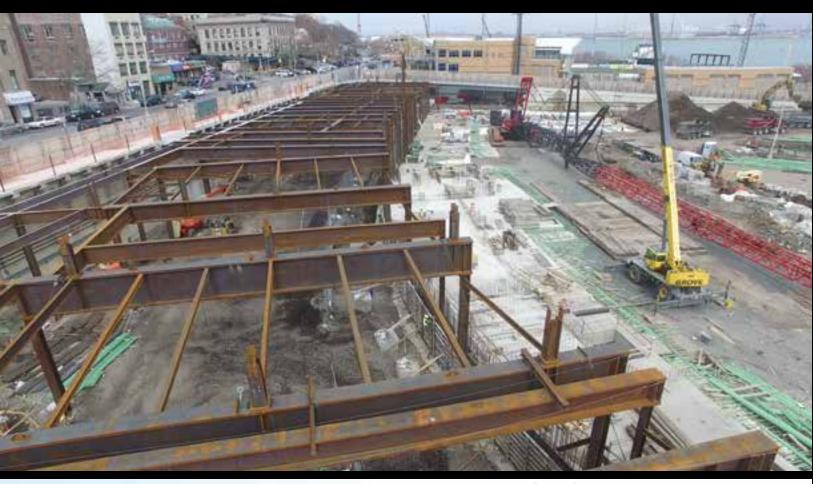






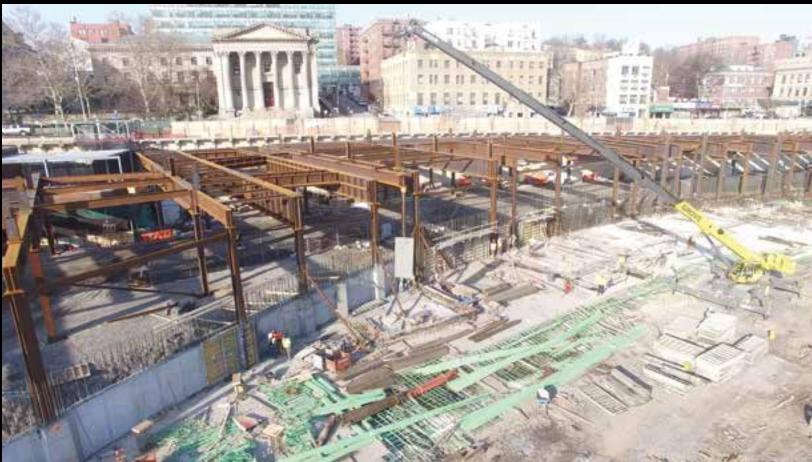


UNDER CONSTRUCTION

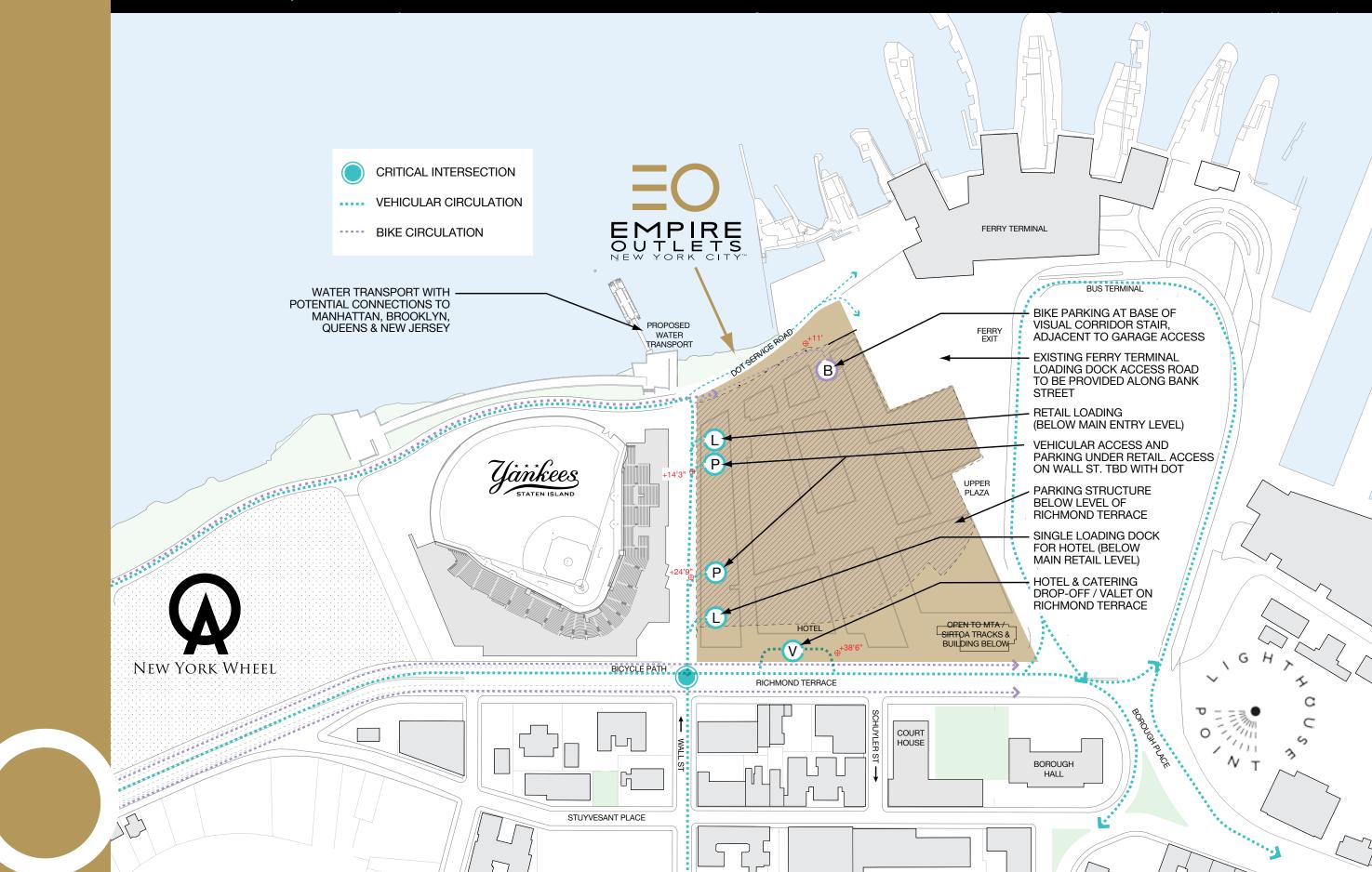








VEHICULAR, BICYCLE & WATER TRANSPORT ACCESS



KEY PEDESTRIAN ACCESS POINTS



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